

# UPDATED CORPORATE RESULTS FRAMEWORK (CRF) 2021-2025

## I. EXPECTED STRATEGIC OUTCOMES

STRATEGIC OUTCOMES (SO) <sup>1</sup> Core Indicators <sup>2</sup>		2021-2025 Target (Former)	2021-2025 Target (Updated)	2030 Target
SO1	<b>Climate Change (Mitigation &amp; Adaptation)</b>			
	SO1.1. GHG emissions reduced or avoided as a result of GGGI's intervention ( <b>Million tons of CO<sub>2</sub>e</b> )(SDG13.2.2 aligned)	300	450	1,000
	SO1.2. Number of people directly supported to cope with the effects of climate change as a result of GGGI's intervention ( <b>Million people</b> ) ( <b>Combined with FORMER SO6</b> )	2	3	8
SO2	<b>Green Employment Supported</b>			
	SO2.1 Number of direct green jobs supported as a result of GGGI's intervention ( <b>Number of Full-Time Equivalent jobs, millions</b> )	0.5	0.75	2
SO3	<b>Access to Sustainable Services</b>			
	SO3.1 Increased access to Sustainable Energy: Number of people who gained access to clean fuels and/or electricity as a result of GGGI's intervention ( <b>Million people</b> ) (SDG 7.1.1 aligned)	40 10	40 10	100 30
	SO3.2 Increased access to Improved Sanitation: Number of people who have gained access to improved sanitation services and/or wastewater treatment as a result of GGGI's intervention ( <b>Million people</b> ) (SDG 6.2.1 aligned)	4	4	10
	SO3.3 Increased access to Sustainable Waste Management: Number of people who gained access to either basic, full, or improved waste management services (i.e. collection and control) as a result of GGGI's intervention ( <b>Million people</b> ) (SDG 11.6.1 aligned)	20 6	20 6	80 20
	SO3.4 Increased access to Sustainable Public Transport: Number of People with new or enhanced access to Sustainable Public Transport as a result of GGGI's intervention ( <b>Million people</b> ) (SDG 11.2.1 aligned)			
SO4	<b>Sustainably Managed Natural Capital and Ecosystem Services (FORMER SO5)</b>			
	SO4.1 Sustainably managed area of natural capita as a result of GGGI's intervention ( <b>Million hectares</b> )	0.1	1.5 <sup>3</sup>	0.5
SO5	<b>Accelerated Socio-Economic Development (NEW SO)</b>			
	SO5.1 Number of people who have increased their annual income as a result of GGGI's intervention ( <b>Million people</b> )	N/A	Targets to be set in 2024	

<sup>1</sup> The Updated Strategic Outcome (SO) Guideline introduces changes in SOs - (1) SO1 includes Adaptation (former SO6), (2) Former SO4 (Improved Air Quality) is now captured as an additional indicator under SO1. The former SO5 (Natural Capital) is renumbered to SO4, and a new SO5 (Socio-Economic Development) has been added to measure the effects on development.

<sup>2</sup> The Updated SO Guideline also covers a set of 'additional indicators' which are "Opt-In indicators", therefore not used for corporate level aggregation and reporting.

<sup>3</sup> The updated 2025 target for SO4 is set above the 2030 target as results at the end of 2022 (0.6 M ha) already exceed 0.5 million hectares sustainably managed as a result of GGGI's intervention.

## II. EXPECTED PROGRAM OUTCOMES

INTERMEDIATE OUTCOMES (IO)		INDICATOR	
IO1	Accelerated access and secured climate finance/green investments for members from both public and private sectors.	IO1.1 Total USD value of climate finance/green growth investment commitments secured with GGGI's support, disaggregated by public and private sector financing and between Infrastructure Finance and Sustainable Finance. <i>Target (2021): USD 700 M</i> <i>Target (2022): USD 800 M</i> <i>Target (2024): USD 1900 M (Sustainable Finance: 1200 M, Infrastructure finance: 700 M)</i> <i>Target (2025): USD 2100 M (Sustainable Finance: 1300 M, Infrastructure finance: 800 M)</i>	
IO2	GGGI members have strengthened policy, planning, regulatory, financing and institutional frameworks to achieve green growth outcomes.	IO2.1 Number of green growth policies adopted by governments with GGGI's support. <i>Target (2021): 25</i> <i>Target (2022): 30</i> <i>Target (2024): 60</i> <i>Target (2025): 70</i>	
IO3	National, regional, and global capacity to drive and expand green growth ambitions is enhanced.	IO3.1 Extent to which GGGI's training events have directly strengthened Member and partner countries capacity to develop and implement green growth policies and investments. To be assessed on a 5-point scale balanced scorecard with a maximum score of 10. <i>Target (2021): 6+</i> <i>Target (2022): 6+</i> <i>Target (2023): 6+</i> <i>Target (2024): 6+</i> <i>Target (2025): 6+</i>	
IO4	Green growth solutions support Member and partner countries in reducing poverty and achieving gender equality.	INDICATOR 1	INDICATOR 2
		IO4.1 Number of beneficiaries assisted through GGGI's poverty-aligned projects, disaggregated by gender. <i>Target (2024): 10000 (M: 5000, F: 5000)</i> <i>Target (2025): 15000 (M: 7500, F: 7500)</i>	IO4.2 Number of women supported through GGGI's projects with targeted gender interventions. <i>Target (2024): 8000</i> <i>Target (2025): 9000</i>
IO5	Sustainable financial growth supports the quality delivery of GGGI commitments to Member and partner countries.	IO5.1 Percentage of achievement of the annual core and earmarked resource mobilization targets: <i>Target: 80%</i>	

### III. EXPECTED PROJECT RESULT

OUTPUTS		INDICATOR 1	INDICATOR 2
1	Bankable, investment plans and inclusive business solutions developed to translate green growth plans and strategies into green investment plans and projects for public and private sector financing	O1.1 Number of completed advisory outputs that inform decisions on green growth investments. <i>Target (2021): 50</i> <i>Target (2022): 60</i> <b>Target (2024): 110</b> <b>Target (2025): 120</b>	
2	Demand-driven technical and policy advisory assignments enhance the mainstreaming of green growth into national and sub-national planning processes.	O2.1 Number of completed advisory outputs that inform the development of government green growth policies. <i>Target (2021): 70</i> <i>Target (2022): 80</i> <b>Target (2024): 150</b> <b>Target (2025): 200</b>	
3	Strategic partnerships/networking, knowledge transfer and capacity building delivered to enable members and local and external agents to drive, implement and expand national, regional & global green growth ambitions.	O3.1 Number of workshops and webinars delivered.	O3.2 Number of green growth knowledge products delivered. <i>Target (2021): 30</i> <i>Target (2022): 40</i> <b>Target (2024): 80</b> <b>Target (2025): 100</b>
4	GGGI projects mainstream poverty reduction and gender equality.	O4.1 Percentage of new projects that address poverty reduction and inclusiveness. <i>Target: 75%</i>	O4.2 Percentage of new projects delivering intended gender equality results. <i>Target: 75%</i>

### IV. BUSINESS MANAGEMENT AND ORGANIZATIONAL PERFORMANCE

OUTPUTS		INDICATOR
5	Secure sustainable and diversified funding with strong donor support, and drive and integrate economy, efficiency, effectiveness and equity in the management and investment of GGGI resources.	
	<b>Economy</b> measures the cost of inputs to a system	O5.1 Percentage of annual budget spent on management and administration <i>Target (2023): 15%</i> <i>Target (2024): 15%</i> <b>Target (2025): 15%</b>

<b>Efficiency</b> measures how successfully the inputs are transformed into outputs	O5.2 Percentage of annual budget spent on in-country programs <i>Target: 60%</i>
<b>Equity</b> measures the extent to which resources are allocated in favor of the most vulnerable	O5.3 Percentage of total annual budget allocated to Vulnerable countries = LDCs, LLDCs & SIDS (UNOHRLLS definition) <i>Target: 60%</i>
<b>Effectiveness</b> measures how effectively the system achieves desired outputs	O5.4 Ratio of green investment commitments secured for every USD spent on GGGI operations <i>Target: 15:1</i>
<b>Financial sustainability</b> measures liquidity and solvency	O5.5 Reserve amount available to GGGI (working capital): <i>Target (2022): USD 15 M</i> <i>Target (2024): USD 20 M</i> <i>Target (2025): USD 20 M</i>
Acronyms • GGGI = Global Green Growth Institute • GHG = Greenhouse Gas • LDCs = Least Developed Countries • LLDCs = Landlocked Least Developed Countries • NFV = National Financing Vehicle	
• SIDS = Small Island Developing States • SO = Strategic Outcomes • UNOHRLLS = United Nations Office of the High Representative for the Least developed countries, Landlocked developing countries and Small Island developing states • USD = United States Dollar	

# ANNEX 1 - CRF 2021-2025: GUIDELINE AND DESCRIPTIONS

## I. STRATEGIC OUTCOMES (SOs)

INDICATOR	DESCRIPTION
<b>Strategic Outcome 1: Climate Change (Mitigation &amp; Adaptation)</b>	
<b>1.1 Reduced GHG Emissions</b>  1.1 GHG emissions reduced or avoided as a result of GGGI's intervention (Million tons of CO2e)	<p><b>Definition:</b> Estimates the quantity of greenhouse gas (GHG) emissions reduced or avoided as a result of GGGI's intervention. Detailed technical definitions are available in Annex of the Updated Strategic Outcome (SO) Guideline.</p> <p><b>Unit of Measurement:</b> Million tons of CO2 equivalent</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>1.2 Enhanced Adaptation to Climate Change</b>  1.2 Number of people directly supported to cope with the effects of climate change as a result of GGGI's intervention (Million people)	<p><b>Definition:</b> Estimates the population who received direct assistance from a GGGI project, with the explicit intention of helping people cope with climate change impacts, reduce their vulnerability, or increase their resilience. Detailed technical definitions are available in Annex of the Updated Strategic Outcome (SO) Guideline.</p> <p><b>Unit of Measurement:</b> Million people.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Strategic Outcome 2: Green Employment Supported</b>	
2.1 Number of direct green jobs supported as a result of GGGI's intervention (Million people)	<p><b>Definition:</b> Estimates the number of full-time equivalent direct gross green jobs supported as a result of GGGI's activities and intervention. Detailed technical definitions are available in Annex of the Updated Strategic Outcome (SO) Guideline.</p> <p><b>Unit of Measurement:</b> Million Full Time Equivalent (FTE) jobs.</p>

	<p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to the Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline.</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Strategic Outcome 3: Access to Sustainable Services</b>	
<p><b>3.1 Increased access to Sustainable Energy</b></p> <p>3.1 Access to Clean Energy: Number of people who gained access to clean fuels and/or electricity as a result of GGGI's intervention (Million people)</p>	<p><b>Definition:</b> Estimates the number of people that are expected to directly gain new or improved access to clean energy as a result of GGGI's activities and intervention.</p> <p><b>Unit of Measurement:</b> Million people.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline.</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<p><b>3.2 Increased access to Improved Sanitation</b></p> <p>3.2. Access to Improved sanitation: Number of people who have gained access to improved sanitation services and/or wastewater treatment as a result of GGGI's intervention (Million people)</p>	<p><b>Definition:</b> Estimates the number of people who have gained to improved sanitation services.</p> <p><b>Unit of Measurement:</b> Million people.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline.</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<p><b>3.3 Increased access to Sustainable Waste Management</b></p> <p>3.3 Access to Waste Management Services: Number of people who gained access to either basic, full, or improved waste management services (i.e. collection and</p>	<p><b>Definition:</b> Estimates the number of people who have either improved or gained access to improved waste management services.</p> <p><b>Unit of Measurement:</b> Million people.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p>

control) as a result of GGGI's intervention (Million people)	<p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline.</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<p><b>3.4 Increased access to Sustainable Public Transport</b></p> <p>3.4. Access to Sustainable Public Transport: Number of people with new or enhanced access to Sustainable Public Transport as a result of GGGI's intervention (Million people)</p>	<p><b>Definition:</b> Estimates the number of people new or enhanced access to sustainable public transport as a result of GGGI's intervention.</p> <p><b>Unit of Measurement:</b> Million people.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline.</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Strategic Outcome 4: Sustainably Managed Natural Capital and Ecosystem Services</b>	
4.1 Sustainably managed area of natural capita as a result of GGGI's intervention (Million hectares)	<p><b>Definition:</b> Estimates area restored, conserved, and sustainably managed to reduce degradation, ensure protection, and improve management of terrestrial, freshwater, and marine resources.</p> <p><b>Unit of Measurement:</b> Million hectares.</p> <p><b>Data Source:</b> GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Refer to Updated SO Methodology sheets.</p> <p><b>Data Quality and Assurance:</b> Refer to GGGI's Updated SO Guideline</p> <p><b>Responsible Party:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Strategic Outcome 5: Accelerated Socio-Economic Development</b>	
5.1 Number of people who have increased their annual income as a result of GGGI's intervention (Million people)	<p><b>Definitions and other descriptions will be added in 2024.</b></p>

## II. EXPECTED PROGRAM OUTCOMES/INTERMEDIATE OUTCOMES (IO)

### Intermediate Outcome 1: Accelerated access and mobilized climate finance / green investments commitments for members from both public and private sectors.

<p>IO1.1 Total volume of green growth investments secured with GGGI support, disaggregated by public and private investment, and between Sustainable finance and Infrastructure finance</p>	<p><b>Definition:</b> This indicator measures the amount of green investment commitments secured towards green growth projects in Member and Partner states, which GGGI contributed to secure. Green investments refer to the allocation of financial resources to projects, financing vehicles and instruments that support green and resilient practices, technologies and the conservation and sustainable use of natural resources. A financing or investment commitment is secured when the use of GGGI technical assistance supports the mobilization of financing from public and /or private sector into a project with green growth objectives. Secured financing resources can be both upfront financing (i.e. resources committed at the time of project approval) or subsequent financing (i.e. additional resources committed after the project has been approved or commenced implementation).</p> <p><b>Unit of Measurement:</b> USD Million, disaggregated by public and private investment, and between Sustainable finance and Infrastructure finance.</p> <p><b>Data Source:</b> Quarterly reporting from GGPI/IPSD (Mid-Year CRF Report) and GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Semestral, (Mid-Year CRF Report) and Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Aggregation by the Strategy Unit of reported green investment commitment amounts, categorized between Public and Private sources and Infrastructure Finance and Sustainable Finance.</p> <p><b>Data Quality and Assurance:</b> The Green Investment Services Global Practice and Strategy Unit verify (i) the causal relationship between GGGI's output level work (investment advice) and the outcome (investment commitment) (ii) the amount committed and its source (iii) the evidence obtained which must be documented in the form of, for example, Letters of Intent (LOI), Signed term Sheets, Memorandums of Understanding, Ministerial Letters of Appreciation or Ministerial Letters of Gratitude.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> GIS/IPSD, Strategy Unit/ODG</p>
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### Intermediate Outcome 2: GGGI members have strengthened policy, planning, regulatory, financing, and institutional frameworks to achieve green growth outcomes.

<p>IO2.1 Number of green growth policies adopted by governments with GGGI's support.</p>	<p><b>Definition:</b> Measures the formal adoption by Member and partner governments, organizations, or institutions of policies, based on the advice and recommendations GGGI has delivered under output indicator 2.1. Green growth policies encompass any new or improved formal public (government) national, sub-national or sectoral policies, strategies, plans, laws, regulations, rules, norms and standards. Green growth policies also include new or improved organizational strategies, policies and plans within specific organizations, such as public or private financial institutions or other organizations.</p> <p><b>Unit of Measurement:</b> Number of policies.</p> <p><b>Data Source:</b> Quarterly reporting from GGPI/IPSD (Mid-Year CRF Report) and GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Semestral, (Mid-Year CRF Report) and Annual (End-of-Year reporting).</p>
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	<p><b>Calculation Method:</b> Aggregation by the Strategy Unit of policies reported as adopted by country teams in the Q2 Quarterly report and End of Year Report.</p> <p><b>Data Quality and Assurance:</b> The Strategy Unit checks (i) the adoption of green growth policies to be evidenced by any official record or decision by the government or institution to formally adopt the policy, and (ii) GGGI's contribution to the design and adoption of the policy evidenced by an acknowledgment or appreciation letter from the main counterpart.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Intermediate Outcome 3: National, regional, and global capacity to drive and expand green growth ambitions is enhanced.</b>	
IO3.1 Extent to which GGGI's training events have directly strengthened partner countries capacity to develop and implement green growth policies and investments.	<p><b>Definition:</b> Measures the outcomes of capacity building activities in building green growth skills and knowledge of participants, using a 10-point scale balanced scorecard. It is a proxy measurement of the impact of capacity building activities in building green growth skills and knowledge of participants to capacity building activities.</p> <p><b>Unit of Measurement:</b> Uses a 10-point scale balanced scorecard, based on 5 questions:</p> <ul style="list-style-type: none"> <li>i. <i>In this country, did GGGI conduct training events related to green growth and climate change for government counterparts and local development agents (individuals)?</i></li> <li>ii. <i>In this country, were there any government counterparts and other participants that attended the capacity building events and how many were men and how many were women?</i></li> <li>iii. <i>In this country, have those participants including government counterparts who attended the capacity building events demonstrated a gain in green growth knowledge and skills from their training and learning?</i></li> <li>iv. <i>In this country, did government counterparts and other participants use the knowledge gained to implement green growth or climate change policies, budgets, or programs?</i></li> <li>v. <i>In this country, did GGGI's training events clearly align with the country's' specific objectives set out in the WPB and CPF?</i></li> </ul> <p><b>Data Source:</b> GGGI Online, Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Each question is scored over 2 points: a 'yes' translates into a score of 2, 'partially' into a score of 1 or 'no' into a score of 0. The total for the 5 questions is added up with a possibility of a maximum score of 10. The overall score is obtained through a random sampling of 10 capacity building activities.</p> <p><b>Data Quality and Assurance:</b> The Strategy Unit checks the completed capacity building activity against the project logframe.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
<b>Intermediate Outcome 4: Green growth solutions support member and partner countries in reducing poverty eradication and achieving gender equality.</b>	
IO4.1 Number of beneficiaries assisted through GGGI's poverty-aligned projects, disaggregated by sex.	<p><b>Definition:</b> Measures the number of people that have benefitted from GGGI's projects with design features for poverty reduction supporting poor, disadvantaged and low-income people.</p> <p><b>Unit of Measurement:</b> Number of people, disaggregated by gender.</p>

	<p><b>Data Source:</b> GGGI Online, Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Aggregation by the Strategy Unit of project beneficiaries reported by teams in their End of Year Report, for projects which have tagged one or more output to “Poverty” in their project logframe in GGGI Online. The data is reported disaggregated between the number of men and number of women beneficiaries.</p> <p><b>Data Quality and Assurance:</b> The tagging of logframes to Gender and Poverty is reviewed (i) at the time of the new logframe input in GGGI Online by the Strategy Unit, (ii) once every year by the Climate Action and Inclusive Development unit as part of its monitoring of the application of Gender and Poverty Markers.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG, CAID/IPSD</p>
<p>IO4.2 Number of women supported through GGGI’s projects with targeted gender interventions.</p>	<p><b>Definition:</b> Measures the number of women and girls that have benefitted from GGGI’s projects with design features for gender equality and empowerment.</p> <p><b>Unit of Measurement:</b> Number of people (women).</p> <p><b>Data Source:</b> GGGI Online, Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Aggregation by the Strategy Unit of women beneficiaries reported by country teams in their End of Year Report, for projects which have tagged one or more output to “Gender” in their project logframe in GGGI Online.</p> <p><b>Data Quality and Assurance:</b> The tagging of logframes to Gender and Poverty is reviewed (i) at the time of the new logframe input in GGGI Online by the Strategy Unit, (ii) once every year by the Climate Action and Inclusive Development unit as part of its monitoring of the application of Gender and Poverty Markers.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG, CAID/IPSD</p>
<p><b>Intermediate Outcome 5: Sustainable financial growth supports the quality delivery of GGGI’s service commitments to Member and partner countries.</b></p>	
<p>IO5.1 Meet 80% of the annual budget targets for core and earmarked funding.</p>	<p><b>Definition:</b> Measures GGGI’s performance in meeting its annual expenditure targets for both core and earmarked funding sources.</p> <p><b>Unit of Measurement:</b> Percentage of annual expenditure targets.</p> <p><b>Data Source:</b> Yearly audited financial statements.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Average of the percentage of completion of annual expenditure targets for Core and Earmarked funds.</p> <p><b>Data Quality and Assurance:</b> Financial data is verified as part of the Annual Independent Audit.</p> <p><b>Responsible Parties:</b> <u>Reporting, Aggregation and Verification:</u> OED</p>

### III. EXPECTED PROJECT OUTPUTS

#### Output 1: Bankable, investment proposals and inclusive business solutions developed to translate green growth plans and strategies into green investments plans and projects for public and private sectors financing.

<p>O1.1 Number of completed advisory outputs that inform decisions on green growth investments.</p>	<p><b>Definition:</b> Measures the delivery by GGGI of advisory outputs expected to lead directly or indirectly to the mobilization of financial commitments for green growth projects and instruments. Investment advisory outputs can include pre-feasibility and feasibility reports, concept notes, funding proposals which can be composed of studies and assessments such as financial and technical feasibility studies, financial models, business and deal structures, legal assessments, market assessments, ESS assessments, risks assessments and other supporting project documents such as information memorandum and other transaction-related documents. Framework documents that apply green bond/loan principles can also be considered investment advisory outputs.</p> <p><b>Unit of Measurement:</b> Number of completed advisory outputs.</p> <p><b>Data Source:</b> Quarterly reporting from GGPI/IPSD (Mid-Year CRF Report) and GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Semestral, (Mid-Year CRF Report) and Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> The Strategy Unit aggregates all investment advisory outputs reported as completed and delivered by teams in the Q2 Quarterly Report and End of Year Report.</p> <p><b>Data Quality and Assurance:</b> The Strategy Unit checks (i) whether outputs were identified in approved project log frames in GGGI Online, and whether these were marked as completed during the reporting period (ii) whether their content corresponds to the definition above and (iii) whether evidence of completion is available in the form of a final report or document, and evidence of delivery to the main beneficiary.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG.</p>
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#### Output 2: Demand driven technical and policy advisory assignments enhance the mainstreaming of green growth into national and sub-national planning processes.

<p>O2.1 Number of completed advisory outputs that inform the development of government green growth policies.</p>	<p><b>Definition:</b> Measures the delivery by GGGI of advisory outputs expected to lead directly or indirectly to the adoption of green growth and climate policies. A policy advisory output is a final product, produced at the request or for the benefit of a partner government, institution, or organization. Policy advisory outputs can include Policy Recommendations, Policy Briefs, Research Reports, Economic social and environmental assessments, Cost-Benefit Analyses, Legislative or norms and standards drafts, Strategies and policy planning documents as well as Policy implementation planning tools and documents and Policy Evaluations.</p> <p><b>Unit of Measurement:</b> Number of completed advisory outputs.</p> <p><b>Data Source:</b> Quarterly reporting from GGPI/IPSD (Mid-Year CRF Report) and GGGI Online: Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Semestral, (Mid-Year CRF Report) and Annual (End-of-Year reporting).</p>
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	<p><b>Calculation Method:</b> The Strategy Unit aggregates all policy advisory outputs reported as completed and delivered by teams.</p> <p><b>Data Quality and Assurance:</b> The Strategy Unit checks (i) whether outputs were identified in approved project log frames in GGGI Online, and whether these were marked as completed during the reporting period (ii) whether their content corresponds to the definition above and (iii) whether evidence of completion is available in the form of a final report or document, and evidence of delivery to the main beneficiary.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG.</p>
<b>Output 3: Strategic partnerships/networking, knowledge transfer and capacity building delivered to enable members and local and external agents to drive, implement and expand national, regional &amp; global green growth ambitions.</b>	
O3.1 Number of workshops and webinars delivered.	<p><b>Definition:</b> Measures the number of capacity building activities delivered by GGGI annually aimed at building the capacity of Member and Partner governments, organizations, and stakeholders to drive and manage their own green growth ambitions and interventions. Capacity building activities are those sponsored and implemented by GGGI, and can include training events, conferences, workshops, seminars, study and familiarization tours, expert visits, etc. as far as their primary aim is capacity building.</p> <p><b>Unit of Measurement:</b> Number of activities.</p> <p><b>Data Source:</b> GGGI Online, Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> This data is aggregated from the number of workshops, webinars and other events reported by teams in their End of Year Reports.</p> <p><b>Data Quality and Assurance:</b> The Strategy Unit checks project logframes before counting a Capacity building activity (status in the logframe for this output must be marked as completed).</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG</p>
O3.2 Number of green growth knowledge products delivered.	<p><b>Definition:</b> Measures the number of knowledge products produced by GGGI annually to support and advance green growth agenda and goals. Knowledge products include reports (i.e. research and technical reports, whitepapers, policy briefs, insights briefs); publications (i.e. books, journals, academic papers and articles); training materials (i.e. curriculum, e-learning modules, and databases and knowledge repositories (i.e. online databases, libraries, and knowledge management systems), software and tools, best practice guidelines, and case studies.</p> <p><b>Unit of Measurement:</b> Number of knowledge products.</p> <p><b>Data Source:</b> GGGI Online, Country, Regional and Global Program Reports (End-of Year Reporting).</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> The Strategy Unit aggregates the number of knowledge products reported as completed and delivered by teams in their End of Year Reports.</p>

	<p><b>Data Quality and Assurance:</b> The Strategy Unit verifies that final knowledge products are attached as evidence as part of the End of Year reporting exercise.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG.</p>
<b>Output 4: GGGI projects mainstream poverty reduction and gender equality.</b>	
O4.1 Percentage of new projects that address poverty reduction and inclusiveness.	<p><b>Definition:</b> Measures the percentage of new projects expected to deliver intended poverty reduction results to represent the scale of poverty assistance provided through GGGI's interventions.</p> <p><b>Unit of Measurement:</b> Percentage of projects started within the current year with explicitly stated poverty reduction and inclusiveness objectives</p> <p><b>Data Source:</b> GGGI Online, tagging of projects' logframes to Gender and Poverty.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Active projects in GGGI Online with a starting date after January 1<sup>st</sup> of the current year, and with at least one logframe output tagged to "Poverty".</p> <p><b>Data Quality and Assurance:</b> The tagging of logframes to Gender and Poverty is reviewed (i) at the time of the new logframe input in GGGI Online by the Strategy Unit, (ii) once every year by the Climate Action and Inclusive Development unit as part of its monitoring of the application of Gender and Poverty Markers</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG, CAID/IPSD</p>
O4.2 Percentage of new projects delivering intended gender equality results.	<p><b>Definition:</b> Measures the percentage of new projects expected to deliver intended gender results to represent the scale of gender assistance provided through GGGI's interventions.</p> <p><b>Unit of Measurement:</b> Percentage of projects started within the current year with explicitly stated gender equality objectives.</p> <p><b>Data Source:</b> GGGI Online, tagging of projects' logframes to Gender and Poverty.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Active projects in GGGI Online with a starting date after January 1<sup>st</sup> of the current year, and with at least one logframe output tagged to "Gender".</p> <p><b>Data Quality and Assurance:</b> The tagging of logframes to Gender and Poverty is reviewed (i) at the time of the new logframe input in GGGI Online by the Strategy Unit, (ii) once every year by the Climate Action and Inclusive Development unit as part of its monitoring of the application of Gender and Poverty Markers.</p> <p><b>Responsible Parties:</b> <u>Reporting:</u> Country/Regional/Global Teams, <u>Aggregation and Verification:</u> Strategy Unit/ODG, CAID/IPSD</p>

## IV. EXPECTED OUTPUT ON BUSINESS MANAGEMENT AND ORGANIZATIONAL PERFORMANCE

**Output 5: Secure sustainable and diversified funding with strong donor support, and drive and integrate economy, efficiency, effectiveness and equity in the management and investment of GGGI's resources.**

**Economy** – measures the cost of inputs to a system

*O5.1 Percentage of annual budget spent on management and administration*

**Definition:** Measures the management and administration cost of delivering GGGI's programs and services, also known as non-programmatic spending or overhead.

**Unit of Measurement:** Percentage of total annual expenditure.

**Data Source:** Yearly audited financial statements.

**Data Collection Frequency and Reporting periods:** Annual (End-of-Year reporting).

**Calculation Method:** Non-programmatic expenditure covers expenditure incurred by GGGI's two non-programmatic divisions, the Operations Enabling Division (OED) and the Office of the Director General (ODG).

**Data Quality and Assurance:** Financial data is verified as part of the Annual Independent Audit.

**Responsible Parties:** Reporting, Aggregation and Verification: OED

**Efficiency** – measures how successfully the inputs are transformed into outputs.

*O5.2 Percentage of annual budget spent on in-country programs*

**Definition:** Measures the percentage of GGGI's annual expenditure incurred in-country programs as a measure of its efficiency.

**Unit of Measurement:** Percentage of total annual expenditure.

**Data Source:** Yearly audited financial statements.

**Data Collection Frequency and Reporting periods:** Annual (End-of-Year reporting).

**Calculation Method:** Aggregation of all expenditure recorded under country programs-related codes in GGGI's ERP divided by total annual expenditure.

**Data Quality and Assurance:** Financial data is verified as part of the Annual Independent Audit.

**Responsible Parties:** Reporting, Aggregation and Verification: OED

<p><b>Equity</b> – measures the extent to which resources are allocated in favor of the most vulnerable.</p> <p><i>O5.3 Percentage of core budget allocated to Vulnerable countries = LDCs, LLDCs &amp; SIDS (UNOHRLLS definition)</i></p>	<p><b>Definition:</b> Measures the percentage of GGGI’s annual core budget allocated to Vulnerable countries which include LDCs, LLDCs and SIDS.</p> <p><b>Unit of Measurement:</b> Percentage of total annual core budget.</p> <p><b>Data Source:</b> Yearly audited financial statements.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Aggregation of annual Core budgets approved by MT for GGGI country programs in LDCs, LLDCs and SIDS, divided by the total amount of Core funding budgeted for the same year.</p> <p><b>Data Quality and Assurance:</b> Financial data is verified as part of the Annual Independent Audit.</p> <p><b>Responsible Parties:</b> <u>Reporting, Aggregation and Verification:</u> OED, SU/ODG</p>
<p><b>Effectiveness</b> – measures how effective the system achieves desired outputs.</p> <p><i>O5.4 Sustain a 15:1 ratio of green investment commitments secured for every USD spent on GGGI’s operation (Strategy 2030).</i></p>	<p><b>Definition:</b> Measures ratio between the annual value of investment commitments mobilized (IO1.1) and GGGI’s annual programmatic expenditure in USD.</p> <p><b>Unit of Measurement:</b> USD mobilized per USD spent on operations.</p> <p><b>Data Source:</b> Yearly audited financial statements.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> Total annual value of investment commitments mobilized by GGGI divided by total programmatic annual expenditure in USD Million.</p> <p><b>Data Quality and Assurance:</b> Financial data is verified as part of the Annual Independent Audit.</p> <p><b>Responsible Parties:</b> <u>Reporting, Aggregation and Verification:</u> OED, SU/ODG</p>
<p><b>Financial sustainability</b> – measures liquidity, financial health and solvency.</p> <p><i>O5.5 Sustainable level of reserve working capital is maintained</i></p>	<p><b>Definition:</b> Measures GGGI’s liquidity and short-term financial health in being able to cover its short-term liabilities/debts and financial obligations.</p> <p><b>Unit of Measurement:</b> USD Million.</p> <p><b>Data Source:</b> Yearly audited financial statements.</p> <p><b>Data Collection Frequency and Reporting periods:</b> Annual (End-of-Year reporting).</p> <p><b>Calculation Method:</b> N/A</p> <p><b>Data Quality and Assurance:</b> Financial data is verified as part of the Annual Independent Audit.</p> <p><b>Responsible Parties:</b> <u>Reporting, Aggregation and Verification:</u> OED</p>